

# Guidelines for Development Fund applicants

## Introduction

The Diocese of Oxford has committed up to £1m per annum to a Development Fund, to enhance our work in churches, schools and communities across our Diocese over the next three years. The Development Fund is one strand of our Common Vision, which is 'to become a more Christ-like church for the sake of God's world: contemplative, compassionate and courageous'.

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## Types of application

This document is provided to help you complete your Development Fund grant application:

- Tier 1 application for grants up to £2,500
- Tier 2 application for grants over £2,500 or any grant involving employment

There is a separate application form for each tier. The forms are downloadable from our website in Microsoft Word format. We encourage as many applicants as possible to complete and submit the form electronically; we can accept other supporting documents in Word, Excel, PDF or JPG format.

- Download the **Tier 1 grant application form** from [oxford.anglican.org/development-fund](https://oxford.anglican.org/development-fund)  
Detailed guidelines on how to complete each section are given in section 1 below.
- Download the **Tier 2 grant application form** from [oxford.anglican.org/development-fund](https://oxford.anglican.org/development-fund)  
Detailed guidelines on how to complete each section are given in section 2 below.

If you wish to complete your application in hard copy, we can send you paper forms: contact the Development Fund Administrator at: Church House Oxford, Langford Locks, Kidlington, Oxford, OX5 1GF  
email: [commonvision@oxford.anglican.org](mailto:commonvision@oxford.anglican.org).

## Before you start

### Who can apply?

Any parish, benefice, deanery or chaplaincy in the Diocese of Oxford may apply. Applications linked to schools should be made through the relevant parish (or deanery). In most cases we expect Development Fund applications to be signed by the parish incumbent (or for a deanery, the Area Dean or Lay Chair) and any grants paid to a PCC (or Deanery) account.

### Fund scope and priorities

The Development Fund is open to supporting a wide range of missional activity. It aims to encourage parishes and deaneries to:

1. **discern** where God is at work, distinguishing between good ideas and God ideas;
2. be **missionally creative**, finding imaginative solutions to missional challenges. We take our definition of mission from the Anglican Communion's *Five Marks of Mission*:
  - To proclaim the Good News of the Kingdom
  - To teach, baptise and nurture new believers
  - To respond to human need by loving service
  - To transform unjust structures of society, to challenge violence of every kind and pursue peace and reconciliation
  - To strive to safeguard the integrity of creation, and sustain and renew the life of the Earth

Missional creativity does not require completely new ideas every time: it might be about the way a congregation adapts an existing idea to their parish or community. The project should, however, be a new **development** for your parish/benefice/deanery/chaplaincy.

3. **learn** together, through a diversity of experimentation; and
4. undertake projects that are **sustainable** and would not happen without the fund's support.

We hope that the Development Fund will be particularly helpful to those parishes which, after paying their Parish Share and other essential running costs, have limited financial resources to invest in missional activity.

This includes (but is not restricted to) supporting initiatives which align with the [Common Vision Focus Areas](#).

## Exclusions

There are, however, some things which the Fund does not support. This includes routine repairs to buildings; payment of regular running costs (utility bills, insurance, Parish Share, etc.), spending which has already taken place (i.e. retrospective funding) and activity which is already deemed to be funded by current financial arrangements. Development Fund grants may not be used to pay for further fundraising activity.

Since grant requests may exceed available funds, we may look less favourably on applications for work where other grant sources are available, or where the parish/benefice/deanery/chaplaincy already benefits from income in addition to their essential running costs.

## Grant limits

Development Fund grants will not normally exceed £80k in a single grant, or £200k over a maximum five years.

A grant for a buildings-related project would not normally exceed £50k.

## Multiple applications

Priority will be given to parishes that have not yet received Development Funding.

An organisation may normally only make one Tier 2 application per 12-month period. If successful, an organisation may not reapply to the fund for **at least** two years after the last (successful) submission deadline date (although you may wish to make a case for a shorter interval).

Beyond this, multiple applications are permitted, although the Development Fund Panel will also consider the overall distribution of grants and funds to parishes in the Diocese.

## Continuation funding

A 'continuation funding' application is a request for further funding to support a multi-year project which the Development Fund has already funded (e.g. continued employment of a children and families minister) and where the current grant is due to end in the next 9 months.

**Any application for continuation funding will only be considered in very exceptional circumstances.**

If you wish to apply for continuation funding, you should consult the [Development Fund Administrator](#) early in the last 12 months of the current grant funding to help you plan the most appropriate time to submit any application.

## General principles

- Continuation funding will **only be awarded to existing projects to bridge a short-term funding gap**. The Fund's primary support for new missional initiatives remains unchanged: the Development Fund should not be seen as a long-term funding solution.
- The Fund's priorities and criteria apply, including those relating to 'multiple applications' (section above).
- You cannot apply more than 9 months before your current funding ends.
- You will need to submit a full, new application. The Panel will consider such requests on their own merits alongside other applications in the same application round – being a current grant holder is no guarantee of being offered further funding.
- Any 'continuation' application will need to be considered **exceptional** across the Fund's criteria to be prioritised over new applications.

The Panel will expect that you will:

- have submitted all the required, satisfactory monitoring forms for the original project;
- provide evidence of how you have met the objectives and outcomes of your original project (e.g. as set out in your original application);
- provide evidence of learning from your initial project, and how you have applied this learning to the extension of the project;

- demonstrate how you intend to share any future learning beyond your parish in order to benefit others in the diocese;
- have a robust financial plan to support your project beyond the period of any second award.

### Financial sustainability

- You may only apply once for continuation funding (i.e. a total of two applications for any given project).
- The length of any award for continuation funding will take into consideration the length of the initial award.
- A higher level of match-funding than in the original award will be expected (e.g. if we provided 50% of the total project cost in the original project, we would now provide a maximum of 30%).

### Submission deadlines

There will be four submission deadlines per year for both Tiers. The deadline dates for applications are midnight on:

- 30 April 2024
- 31 July 2024
- 31 October 2024
- 31 January 2025

## What are we looking for in an application?

### General criteria

Sections 1 and 2 of this document offer detailed guidelines to accompany each application form, but the general criteria for applications are as follows:

- You need to say how the project supported by this grant would help you become a more Christ-like church for the sake of God's world (there is a separate document available on the website *Signs of a Christ-like church* to help with this)
- There should be evidence in the application generally:
  - of your **discernment** – what have you noticed that leads you to believe God is calling to this particular activity? In what way are you doing something different because you are listening to God?
  - of **missional creativity**: a thought-through approach; some innovation; with the expectation of positive missional outcomes;
  - that there is a good opportunity for those involved to **learn** from this activity (and you have an idea of what you might learn from this);
  - that the project is **sustainable**: realistic costs, timescales, resources (people, buildings, equipment and materials) and expected outcomes, also evidence of some careful planning.

We are not looking for every application to be strong in all four areas, but the more you can show, the better.

- We also ask about the financial status of the parish, benefice or deanery: it helps to be able to show what contribution you are able to make to the project (that may be a contribution in kind as well as financial).
- Reviewers on the Development Fund Panel will also want to see that the proposed activity is sustainable: that it stands a fair chance of delivering benefits you describe; and wherever possible those benefits can continue beyond the lifetime of the funding support.

## Additional requirements for Tier 2 applications

In general, the larger the grant sought, the more detailed is the supporting evidence required. All Tier 2 applications need to be discussed at an early stage with your [Parish Development Adviser](#), who can help you develop your vision and strengthen your project by sharing their experience from other projects and referring you to other relevant resources.

There are also some specific requirements for Tier 2 applications:

- A more detailed plan of what you propose to do (since the work is likely to be more complex). You will need to indicate where on your plan the costs will fall: large grants are likely to be paid in stages, in line with predicted expenditure.
- More financial detail, so the reviewers can have enough confidence that the project has sufficient financial backing. We would expect Tier 2 grants to be match-funded (although you may wish to make a case for a higher proportion of grant funding).
- For grants involving the **employment of children’s, families or youth workers**, applicants should consult with the [Discipleship Enabler](#) for their Archdeaconry *before* the application is submitted, with information about the proposed role(s).
- For grants involving the development of **new worshipping communities or church plants**, applicants should consult with the [Parish Development Adviser](#) for their Archdeaconry before the application is submitted, with information about the proposed role or initiative. (Applicants in Oxford Archdeaconry should consult with the New Congregations Programme Manager.) This may also include building projects to improve facilities and / or new mission and outreach initiatives which might have the potential to grow into a new worshipping community.
- For grants involving the employment of **staff**, applicants should consult with [HR at Church House Oxford](#), *before* the application is submitted, with information about the proposed role(s).

## Further support with your application

Type of support	Contact
General help with your mission plan / activities	Parish Development Adviser for your <a href="#">Episcopal Area / Archdeaconry</a> <ul style="list-style-type: none"> <li>• Berkshire &amp; Oxford: <a href="#">Rhodri Bowen</a></li> <li>• Buckingham: <a href="#">Asa Humphreys</a></li> <li>• Dorchester: <a href="#">Charles Chadwick</a></li> </ul>
Developing New Congregations	<ul style="list-style-type: none"> <li>• Berkshire, Buckingham, Dorchester: Parish Development Adviser for your <a href="#">Episcopal Area / Archdeaconry</a></li> <li>• Oxford: New Congregations Programme Manager, <a href="#">Sarah Flashman</a></li> </ul>
Employment / HR	Senior HR Adviser, <a href="#">Tim Barnett</a>
Children and Youth	Discipleship Enabler for your <a href="#">Episcopal Area / Archdeaconry</a> : <ul style="list-style-type: none"> <li>• Oxford and Dorchester: <a href="#">Yvonne Morris</a></li> <li>• Berkshire: <a href="#">Kathryn Aboud</a></li> <li>• Buckingham: <a href="#">James Wood</a></li> </ul>
Building Projects	<a href="#">Church Buildings Team</a>
Fundraising	<a href="#">Generous Giving Adviser</a>
Application process and general enquiries	<a href="#">Development Fund Administrator</a>

## After you submit your application

We will acknowledge receipt of your application and will respond to applicants with a decision within two months of the submission deadline.

Grants are awarded with some expectations:

- That you will provide the Development Fund Administrator with an **End of Project Report**. This helps you to reflect on the work you have done, recognise what you have learned and how you have become a more Christ-like church. It will also help the Diocese understand the impact of our Development Funding across the Diocese.
- For longer-term projects (usually Tier 2 grants) we ask you to give us an update every six months using the **Monitoring Feedback form**.
- That you will share your learning. You may be invited to join a learning group, to share what you learn with others engaged in similar work (and potentially with others who we have not been able to support with a grant).
- That you will spend the grant on what you say you will spend it on, also that if the grant money is not all used, the unspent amount is returned to the Diocese.
- That you ensure that the grant money received is recorded as restricted income in your PCC accounts. This will enable you to record any project expense against this, even in your expenditure spans multiple financial years. Your PCC treasurer will find advice on handling restricted funds in the [Parish Finance](#) section of our website.

We may ask for further confirmation of costs or progress before making the grant payment. Also, for large (Tier 2) grants, we may pay in stages that we will agree with you at the outset of the award.

It may not be possible to give a grant to every request, and we may not be able to fund the total amount requested. When we are unable to award a full grant, we will give feedback about the decision (which may include advice on how to make an improved application in the future); we may put you in touch with a learning group or another parish which has experience in a similar area and may be able to help you.

The Communications Department in the Diocese of Oxford is always interested to hear about any work by our churches that could make an interesting story. They may get in touch as a result of a grant application or award.

## Guidelines for Tier 1 Applications

### 1.1 Section 1: Who is making this application?

We need to know the community which is making this application. This can be a parish, benefice, deanery or a community (such as a chaplaincy) within the Diocese of Oxford.

If this is for a project linked to a school, the application should come from the parish (or maybe a deanery in the case of a secondary school). You will also need to confirm that the school's head teacher is supportive of your project.

Next, give the contact details for the main person who is (or will be) responsible for the day-to-day running of the project you wish to fund.

### 1.2 Section 2: About your project

We use the word 'project' to describe the initiative or piece of work you would like to do, which will be enabled by, or benefit from, a Development Fund grant. In many cases a grant will be sought for a piece of equipment or resource. However, we also want to know about the wider 'project': what the equipment or resource is needed for and how it is going to be used to benefit your organisation.

**Throughout this section, keep in mind the priorities for the Development Fund, which are to encourage discernment, missional creativity, learning and sustainability (see the 'Before you start' section at the top of this document).**

We ask you to tell us about your project by answering six questions:

1. **Summary.** A single sentence which sums up what the grant will help you to do, and what outcome you hope this will have. Although this is the first question, you may find it easier to write this after you have answered all the other questions. Ideally, phrase this sentence in the form below, with you filling in the blanks:

*A Development Fund grant will help us to \_\_\_\_\_ and we expect this will lead to \_\_\_\_\_*

2. **A brief description** in no more than 400 words. Make sure you describe:
  - The main features of the work you plan to undertake, especially where it addresses the Development Fund priorities
  - who will contribute to this project and who will benefit from it
  - Say what is distinctive about this project (this might be the work you plan to do or the context into which it will be deployed)
3. **How will this project help you become a more Christ-like church for the sake of God's world?** Now tell us the main way(s) you expect this project will help you become a more Christ-like church. Grand aspirations are not essential: becoming more Christ-like is often to be found in the everyday and the seemingly unremarkable. For help completing this question, the guidance document [Signs of a more Christ-like church](#), available to download on the website, contains lots of ideas.
4. **How does this project tie in with the wider strategy or plans of your parish and benefice?**

We are looking for evidence that the project is part of a thought-through plan, with signs of discernment where God is at work. In other words: what makes this a God idea, rather than a good idea? A parish planning tool may help here. You should also seek the advice and support at an early stage from your [Parish Development Adviser](#), who can help you develop your vision and strengthen your project by sharing their experience from other projects and referring you to other relevant resources. Stronger applications typically demonstrate how their project has been strengthened by consultation with relevant organisations.

Applications serving more than one church and/or community are particularly welcomed.
5. **When will the project run and for how long?**

Tell us the approximate timescales for the project (so we know when you will need the funding and when to expect your end of project review).
6. **What are the expected (or hoped-for) outcomes of your project?**

There are two parts to this:

  - A description of the impact or outcomes you might reasonably expect (how will things be different after your project, compared to now) and
  - an indication of how (and when) you think these changes might come about.

Because this is anticipating the future, you cannot be entirely specific. Some things will turn out differently to what you expect. However, we ask this question to check that your expectations are reasonable, considering the amount of time and effort going into the project.

### 1.3 Section 3: Costs

In this section, we are seeking assurance that your project is financially viable so that it can be completed in the way you describe. Please tell us:

- **How much money** you are asking for from the Development Fund (up to £2,500 for Tier 1 Grant applications)
- What is the **total cost of the project?** (This is likely to be more than the amount you have just stated due to other income and funding sources.)



- **What would the grant be spent on?** If you have a particular item or service in mind, please support this with a price or quotation which shows the cost. Development grants are awarded on a 'restricted funds' basis, so any grant awarded **must be spent on the item(s) you indicate here**. Also, if your grant is not fully used, you must return the unspent amount to the Diocese.
- **What contribution your parish/benefice/deanery/chaplaincy is making to the project.** Please include any financial contributions, also any other contributions in kind such as voluntary effort, buildings, equipment, etc.
- Any **contributions from other sources** you have for this project (for example grants you have obtained or hope to obtain from other sources).
- **Recent history of Parish Share payments.** Please tell us if you are up to date with your Parish Share payments, and if not, the circumstances of the shortfall and plans you have to address it. If Parish Share payments have not been made in full, consideration will need to be given to the sustainability of any project within the broader finances of the parish. Applications from parishes that have withheld Parish Share are unlikely to be considered until payments in full are made.

If there are questions about the financial viability of your project, based on the information in your application, the Development Fund Administrator may contact you or your Area Bishop or Archdeacon for more information.

#### 1.4 Section 4: Building-related projects

'Building' and 'building-related' refer to any works affecting your church buildings, churchyard or curtilage.

You should complete section 4 if your project includes any building work (even if the grant would not cover the full cost of the work); this includes requests for support with early-stage project documentation, e.g. feasibility studies. This guidance and section 4 of the form will help applicants think through the process of relating a building project to their mission and vision and how to approach the various stages of the project development and application process.

We are looking for evidence of how your building project fits into your wider vision and will help you develop as a Christ-like church for the sake of God's world (as outlined in section 2 of the application form). We strongly recommend that you discuss these aspects with your [Parish Development Adviser](#) at an early stage of your project development and before you start the application process.

You can use the information you provided in your draft Statement of Need (or similar) as the starting point to develop your answers in section 2 of the application form. You can find a guidance document to help you develop your Statement of Need on the [Church Buildings Team web page](#).

For grants involving building work (including early-stage project documentation), **all applicants should consult with the Church Buildings Team** ([DAC@oxford.anglican.org](mailto:DAC@oxford.anglican.org)) at Church House Oxford, at an early stage *before* the application is submitted to the Development Fund. The Church Buildings Team can discuss the project's feasibility with you, discuss appropriate resources (including accredited professionals where required), and help you through the building approval process.

The involvement of the Church Buildings Team is not needed for buildings not under [faculty jurisdiction](#), but please confirm that all necessary consent(s) (e.g. planning permission) is in place.

##### General questions

- **Has a member of the Church Buildings Team visited your site (for faculty applications), or have you received List B permission/other necessary consent(s)?**  
We are seeking assurance that the project is realistic and viable and that you will be able to proceed with it in the way you describe. The Church Buildings Team can discuss the project's feasibility with you, discuss appropriate resources (including accredited professionals where required), and help you through the building approval process.
- **Are you applying for support with 'early-stage project documentation'?**



Grants for early-stage project documentation (e.g. feasibility study) are limited to a maximum of £2,500, so please apply using the Tier 1 application form. You must already have a vision for your church and at minimum a draft Statement of Need in place *before* you apply for support with early-stage project documentation.

Please also include a copy of the quote from your chosen professional with your application.

- **Please describe the specific work for which you have received approval.** (*If you are applying for a building project as opposed to early-stage project documentation*)

We are seeking assurance that this project has approval to proceed so that it can be completed in the way you describe.

If you are applying for building works, you **must** have received a supportive [Notification of Advice](#) or [List B permission](#) (as required) *before* you apply to the Development Fund. For buildings **not** under [faculty jurisdiction](#), the equivalent local authority consent(s) must have been granted. Please tell us the specific pieces of work for which you have obtained permission.

If you are not yet at this stage, please contact your [Parish Development Adviser](#) for guidance on developing your vision and the Church Buildings Team for guidance on planning the building project.

Please attach your draft or final Statement of Need for your building project (if it requires faculty permission rather than List B permission).

- **Overall building management: If you have any outstanding emergency or routine repairs to make to your building(s), please provide details.**

We would like to understand how this project fits into the priority, care and management of the rest of your building(s) to assess your ability to complete the proposed project within the timescale indicated. Please let us know if you have any urgent large-scale repairs you need to make in addition to this project.

- A grant for a buildings-related project would not normally exceed £50k.
- Funding is normally awarded on the basis that your project is able to start within 12 months of any award by the Development Fund Panel.

#### Essential infrastructure for mission

Bishop’s Council has made available £200K per annum for three years to assist the provision of essential infrastructure required for churches to enable their mission today, where these **do not already exist in a usable state**.

You do not need to apply separately for this funding - if your project meets these criteria, as the Development Fund Panel will automatically take this into consideration whilst reviewing your application.

Essential infrastructure covers the following types, where these **do not already exist in a usable state for your mission activity** in the building:

Mains water	Heating	Hot water
Foul water drainage	Lighting	Hearing loop
Electricity	Toilet	Level access in and around the building
Gas	Sink	WiFi/Internet Connectivity*

\*There is a separate [Internet Connectivity Fund](#) available to support installation of internet connections where these do not already exist in churches.

### 1.5 Section 5: Bank account details

Development Fund grants will normally be paid into a PCC, benefice or deanery account and not a personal account or account belonging to another organisation. Please give details of the account (name, account number and sort code) and the treasurer’s name and contact details.

## 1.6 Section 6: Completing your application

All applications must be endorsed by two senior office-holders (typically this would be one clergy and one lay). Some examples:

- For a parish/benefice application: the incumbent and one of the churchwardens
- For a deanery application: the area dean and lay chair
- For a parish-school application: the incumbent and the school's head teacher
- For a chaplaincy or other non-parish/deanery application: the senior chaplain and one other member of the organisation (to include at least one Anglican member of the community)

Signatories may sign a paper copy of the form, alternatively attach an appropriate email confirmation provided it is clearly from the individual/role concerned.

In doing so, you are confirming the information in the application is accurate and reliable, that the parish/benefice/deanery/chaplaincy is committed to the project described and that you are willing to participate in the learning and monitoring & reporting of outcomes:

- We ask all grant recipients to submit an **End of Project Report**. This helps you to reflect on the work you have done, recognise what you have learned and how you have become a more Christ-like church. It will also help the Diocese understand the impact of our Development Funding across the Diocese
- For longer projects, we ask for **Monitoring Feedback** every six months
- You may be invited to a learning group, to share what you learn with others engaged in similar projects (who may or may not have received Development Grant funding)
- Grant funding must be spent as indicated in Section 3, and any unspent grant must be returned to the Diocese.
- The Communications Department is constantly on the look-out for interesting stories emerging from our common vision. From your feedback, they may get in touch with you to share your story more widely.
- The Diocese of Oxford will publish a list of the grant awards that have been made: what sums have been awarded, to whom and for what purpose.

### Submitting your application

The completed application form, plus any other supporting documents, can either be emailed to the address on the form or else printed, signed and posted to the address on the form.

Where the form is submitted by email and a written signature is not possible, evidence of endorsement will be accepted via email from the persons endorsing the application. Supporting documents can be accepted as email attachments in Word, Excel, PDF or JPG format.

## Guidelines for Tier 2 Applications

### 2.1 Section 1: Who is making this application?

We need to know the community which is making this application. This can be a parish, benefice, deanery or a community (such as a chaplaincy) within the Diocese of Oxford.

If this is for a project linked to a school, the application should come from the parish (or maybe a deanery in the case of a secondary school). You will also need to provide confirmation that the school's head teacher is supportive of your project.

Next, give the contact details for the main person who is (or will be) responsible for the day-to-day running of the project you wish to fund.

### 2.2 Section 2: About your project

We use the word 'project' to describe the initiative or piece of work you would like to do, which will be enabled by, or benefit from, a Development Fund grant. Grants will sometimes be sought for particular

equipment or resources. However we also want to know about the wider 'project': what the equipment or resource is needed for, and how it is going to be used to benefit your organisation.

**Throughout this section, keep in mind the priorities for the Development Fund, which are to encourage discernment, missional creativity, learning and sustainability (see the 'Before you start' section at the top of this document).**

We ask you to tell us about your project by answering six questions:

1. **Summary.** A single sentence which sums up what the grant will help you to do, and what outcome you hope this will have. Although this is the first question, you may find it easier to write this after you have answered all the other questions. Ideally, phrase this sentence in the form below, with you filling in the blanks:

*A Development Fund grant will help us to \_\_\_\_\_ and we expect this will lead to \_\_\_\_\_*

2. **A brief description** in no more than 400 words. Make sure you describe:
  - The main features of the work you plan to undertake, especially where it addresses the Development Fund priorities
  - who will contribute to this project and who will benefit from it
  - Say what is distinctive about this project (this might be the work you plan to do or the context into which it will be deployed)
3. **How will this project help you become a more Christ-like church for the sake of God's world?** Now tell us the main way(s) you expect this project will help you become a more Christ-like church. Grand aspirations are not essential: becoming more Christ-like is often to be found in the everyday and the seemingly unremarkable. For help completing this question, the guidance document [Signs of a more Christ-like church](#), available to download on the website, contains lots of ideas.
4. **How does this project tie in with the wider strategy or plans of your parish and benefice?** We are looking for evidence that the project is part of a thought-through plan, with signs of discernment where God is at work. In other words: what makes this a God idea, rather than a good idea? A parish planning tool may help here. You should also seek the advice and support at an early stage from your [Parish Development Adviser](#), who can help you develop your vision and strengthen your project by sharing their experience from other projects and referring you to other relevant resources. As evidence of your thinking, you might also mention here any alternative approaches that have been considered and rejected (and briefly, say why). Stronger applications typically demonstrate how their project has been strengthened by consultation with relevant organisations.

Applications serving more than one church and/or community are particularly welcomed.

5. **Outline the project timescales.** Here provide a high-level plan showing: the main activities or phases of activity; when you expect the key milestones to occur; the overall expected timescale to completion; and indicate where the main cost items occur (to help us plan staged payments for longer-term projects). The amount of detail you give needs to be in proportion with the size, duration and cost of the project. You may wish to attach a separate document/file for this.

Particularly for large/complex projects, it will help your application if the project can be shown to be a series of discrete phases each with their own outcomes, rather than a single massive task with all the outcome benefits at the end.

Development Fund grants are offered over a maximum of five years: if your project requires funding over a longer timescale, please contact the Development Fund Administrator (contact details at the top of this document) to discuss.

6. What are the hoped-for outcomes of your project? Two parts to this:

- A description of the impact or outcomes you might reasonably expect (how will things be different after your project, compared to now) and
- an indication of how (and when) you think the outcomes might come about

Because this is anticipating the future, you cannot be entirely specific, and some things will turn out differently to what you expect. However, we ask this question to check that your expectations are reasonable, considering the amount of time and effort going into the project.

## 2.3 Section 3: Costs

In this section, we are seeking assurance that your project is financially viable so that it can be completed in the way you describe. Please tell us:

- **How much money** you are asking for from the Development Fund. For Tier 2: above £2,500 but not normally more than £80k in a single grant or £200k over a maximum of five years. A grant for a buildings-related project does not normally exceed £50k. You should also use a Tier 2 application form for any projects involving employment, even if the requested amount is under £2,500.
- What is the **total cost of the project?** (This is likely to be more than the amount you have just stated due to other income and funding sources.) For many Tier 2 grant applications it will be helpful to provide a budgetary statement of all the costs and income sources, which you can attach to your application.
- What would the grant be spent on? If you have a particular item or service in mind, please support this with a price or quotation which shows the costs. Development grants are awarded on a 'restricted funds' basis, so any grant awarded **must be spent on the item(s) you indicate here**. Also, if your grant is not fully used, you must return the unspent amount to the Diocese.
- **What contribution your parish/benefice/deanery/chaplaincy is making to the project.** Please include any financial contributions, also any other contributions in kind such as voluntary effort, buildings, equipment, etc.
- Any **contributions from other sources** you have for this project (for example grants you have obtained or hope to obtain from other sources).

A note about **matched funding**. For Tier 2 applications we generally expect the applicant to source at least half of the project cost from itself and other partners. You may, however, wish to make a case in this section for higher levels of Development Funding for work in deprived areas, or for projects where there are no alternative funding sources, resources, or other contributions in kind.

- **Recent history of Parish Share payments.** Please tell us if you are up to date with your Parish Share payments, and if not, the circumstances of the shortfall and plans you have to address it. If Parish Share payments have not been made in full, consideration will need to be given to the sustainability of any project within the broader finances of the parish. Applications from parishes that have withheld Parish Share are unlikely to be considered until payments in full are made.
- Recognising the possibility that this fund could be oversubscribed and that we may not be able to accept every application (or may be unable to grant the full amounts requested), please tell us what would happen or how you would change your plans if this grant was not awarded.
- Please also attach the following to your application:
  - Your **most recent annual accounts** for your PCC, benefice or deanery.
  - You may also wish to provide details of your current financial position, to give us a more accurate and up-to-date picture of your financial status (for example, to demonstrate recent fundraising activity).

- To accompany the above responses, it helps the Development Fund Panel if you provide a budgetary statement of all your expected income and expenditure for this project. This is particularly helpful for larger grants and longer-term projects.

If there are questions about the financial viability of your project, based on the information in your application, the Development Fund Administrator may contact you or your Area Bishop or Archdeacon for more information.

## 2.4 Section 4: Employment information

You only need to complete this section if your project includes the employment of paid staff (even if the grant would not cover the full cost of employment). These additional questions are asked to help applicants think through the additional considerations attached to employment, to ensure financial expectations are realistic and to avoid common pitfalls experienced by parishes and deaneries in the past. We ask all applicants whose project involves employment of staff to consult with the HR team **before applying**.

In addition, for applications:

- including the employment of **children, youth or family workers** all applicants should as the first point of contact consult with the [Discipleship Enabler](#) for their Archdeaconry
- including the employment of roles related to **new congregations or church plants**, all applicants should consult with the [Parish Development Adviser](#) for their Archdeaconry *before* the application is submitted, with information about the proposed role(s). (Applicants in Oxford Archdeaconry should consult with the Programme Manager in the New Congregations team.)

*Before you submit your grant application, work through the questions in this section (a separate set for each role) and send your responses to the HR team in Church House Oxford (Tim Barnett [tim.barnett@oxford.anglican.org](mailto:tim.barnett@oxford.anglican.org), tel. 01865 208200).*

For each role that you will employ under this project, tell us:

- The **role title**.
- Confirm **who will be the employer**, also confirm whether **this organisation already employs staff** (that is, they will be employing someone for the first time)? There are a number of legal requirements to be met by the employing organisation: for example, a deanery may need to register as a CIO (Charitable Interest Organisation).
- State the **employment category**: will this role holder be an employee, a contractor or an office-holder?
- Tell us the **context of the role**: is this a continuation of an existing role (terms and conditions unchanged); a change to an existing role (expansion or realignment) or is this a new role?
- The proposed **terms of employment**:
  - gross pay rate (before tax and deductions) per year/month/week (you should note that the Oxford Diocesan Board of Finance has made a commitment to the Real Living Wage <https://www.livingwage.org.uk/what-real-living-wage>).
  - working pattern and number of working hours per week/month
  - the contracted number of hours per day
  - contract type: permanent or fixed term (in which case state the term length)
  - annual leave allowance.
- An **estimate of the additional employment costs**: employer pension contributions, employer NI contribution and an estimate of the likely expenses for travel, telephone, IT equipment, etc.

- Describe any **arrangements for continuing professional development** (mandatory training, retreats, other learning and development, incl. costs) that will be appropriate to this role.
- The **role description**. Every role should have a Job Description which outlines the role activity, responsibilities and skills/attributes needed (attach a separate document to your application).
- **Advertisement and recruitment**. Please explain briefly how/where you plan to advertise and recruit to the role.
- **Right to work in the UK**. We need you to acknowledge the need to check the right to work status of any applicant. For details see <https://www.gov.uk/government/publications/right-to-work-checks-employers-guide>
- Finally, we ask you to **confirm that this role has been discussed with HR** at Church House Oxford and to summarise the outcome of those consultations.

## 2.5 Section 5: Building-related projects

'Building' and 'building-related' refer to any works affecting your church buildings, churchyard or curtilage. You should complete section 5 if your project includes any building work (even if the grant would not cover the full cost of the work).

Applications for support with early-stage project documentation, e.g. feasibility studies, should be made under Tier 1.

- **Please describe the specific work for which you have received approval.**  
We are seeking assurance that this project has approval to proceed so that it can be completed in the way you describe.  
If you are applying for building works, you **must** have received a supportive [Notification of Advice](#) or [List B permission](#) (as required) from the [Church Buildings Team](#) ([DAC@oxford.anglican.org](mailto:DAC@oxford.anglican.org)). For buildings **not** under [faculty jurisdiction](#), the relevant local authority consent(s) must have been granted. Please also tell us the specific pieces of work for which you have obtained permission.  
  
If you are not yet at this stage, please contact your [Parish Development Adviser](#) about developing your vision and the Church Buildings Team for guidance on planning the building project.
- Please attach your draft or final Statement of Need for your building project (if it requires faculty permission rather than List B).
- **Overall building management: If you have any outstanding emergency or routine repairs to make to your building(s), please provide details.**  
We would like to understand how this project fits into the priority, care and management of the rest of your building(s) to assess your ability to complete the proposed project within the timescale indicated. Please let us know if you have any urgent large-scale repairs you need to make in addition to this project.
- A grant for a buildings-related project would not normally exceed £50k.
- Funding is normally awarded on the basis that your project is able to start within 12 months of any award by the Development Fund Panel.

### Essential infrastructure for mission

Bishop's Council has made available £200K per annum for three years to enable the provision of essential infrastructure required by churches to enable their mission today, where these **do not already exist in a usable state**.

You do not need to apply separately for this funding; if your project meets these criteria, as the Development Fund Panel will automatically take this into consideration whilst reviewing your application.

The existing normal limit of £50K for a Development Fund grant towards a building project also applies to essential infrastructure grants. As for all Tier 2 applications, we generally expect the applicant to source at



least half of the project cost from itself and other partners. You may, however, wish to make a case for higher levels of Development Funding for work in deprived areas, or for projects where there are no alternative funding sources, resources, or other contributions in kind.

Essential infrastructure covers the following types, where these **do not already exist in a usable state for your mission activity** in the building:

Mains water	Heating	Hot water
Foul water drainage	Lighting	Hearing loop
Electricity	Toilet	Level access in and around the building
Gas	Sink	WiFi/Internet Connectivity*

\*There is a separate [Internet Connectivity Fund](#) available to support installation of internet connections where these do not already exist in churches.

## 2.6 Section 6: Sustainability

Particularly with larger grants, we need assurance that consideration has been given from the outset, for sustainable outcomes and a reasonable legacy of benefits after the funding ends. In this section please tell us your approach to ensure that the work you plan, together with its expected benefits, can continue to a natural conclusion and will not suffer unduly when the development funding ends. We are not seeking a detailed strategy, rather we want to see you have taken reasonable steps, considering the scale of the project.

There are usually three possible outcomes at the end of a project:

1. the work is complete and has reached a natural conclusion (though there may still be a legacy of benefits); or
2. the project becomes self-funding or attracts some other funding source as it progresses (if so, please show how this will happen and indicate the likely impact if replacement funding is not achieved); or
3. the project needs ongoing funding (in which case, please indicate the likely future funding requirement and the impact if it stops).

Please also tell us about the expected legacy from your project: those benefits which may continue after both the funding and the project have ended.

## 2.7 Section 7: Bank account details

Development Fund grants will normally be paid into a PCC, benefice or deanery account and not a personal account or account belonging to another organisation. Please give details of the account (name, account number and sort code) and the treasurer's name and contact details.

## 2.8 Section 8: Completing your application

All applications must be endorsed by two senior office-holders (typically this would be one clergy and one lay). Some examples:

- For a parish/benefice application: the incumbent and one of the churchwardens
- For a deanery application: the area dean and lay chair
- For a parish-school application: the incumbent and the school's head teacher
- For a chaplaincy or other non-parish/deanery application: the senior chaplain and one other member of the organisation (to include at least one Anglican member of the community)

Signatories may sign a paper copy of the form, or alternatively attach an appropriate email confirmation provided it is clearly from the individual/role concerned.



In doing so, you are confirming the information in the application is accurate and reliable, that the parish/benefice/deanery/chaplaincy is committed to the project described and that you are willing to participate in the learning and monitoring & reporting of outcomes:

- We ask all grant recipients to submit an **End of Project Report**. This helps you to reflect on the work you have done, recognise what you have learned and how you have become a more Christ-like church. It will also help the Diocese understand the impact of our Development Funding across the Diocese
- For longer projects we ask for **Monitoring Feedback** every 6 months
- You may be invited to a learning group, to share what you learn with others engaged in similar projects (who may or may not have received a Development Fund award)
- Grant funding must be spent as indicated in Section 3 and any unspent grant must be returned to the Diocese.
- The Communications Department is constantly on the look-out for interesting stories emerging from the common vision process. From your feedback, they may get in touch with you to share your story more widely.
- The Diocese of Oxford will publish a list of the grant awards that have been made: what sums have been awarded, to whom and for what purpose.

### Submitting your application

The completed application form, plus any other supporting documents, can be either emailed to the address on the form or else printed, signed and posted to the address on the form.

Where the form is submitted by email and a handwritten signature is not possible, evidence of endorsement will be accepted via an email from the person endorsing the application. Supporting documents can be accepted as email attachments in Word, Excel, PDF or JPG format.

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*Please check for an updated version of this document at [oxford.anglican.org/development-fund](https://oxford.anglican.org/development-fund) before completing a grant application form. Updated 20 March 2024.*